

Powering the Cloud While Staying Grounded in Our Communities

Engineers for a Sustainable Future | September 8, 2026



Chad Campfield
Manager of Engineering, Transmission



Background



Chad Campfield

Manager of Engineering, Transmission

- Project Management Professional
- Joined UEC in 2019
- Oversees capital construction – Project Management & Land Use teams
- Graduated from Oregon State with BS in Construction Engineering Management
- Prior experience in foundation, civil, and electrical construction & contracting.
- Born and raised in Albany, Oregon.

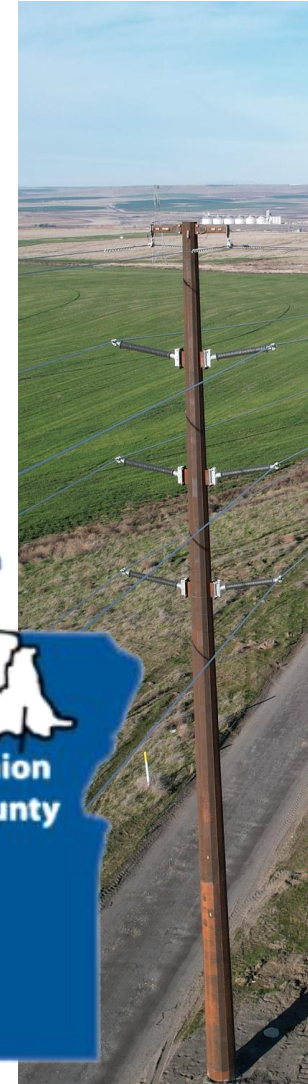


About Umatilla Electric

- **Incorporated 1937**
- **Cooperative Business Model**
- **Governed by Board of Directors**
- **Member-Owned, Community Focused**

About Umatilla Electric

- 1,900 square miles in Northeast Oregon
- 11,500 members & 17,000 meters
- 2,500 miles of energized lines
- 54 substations & switchyards
- 130 Employees





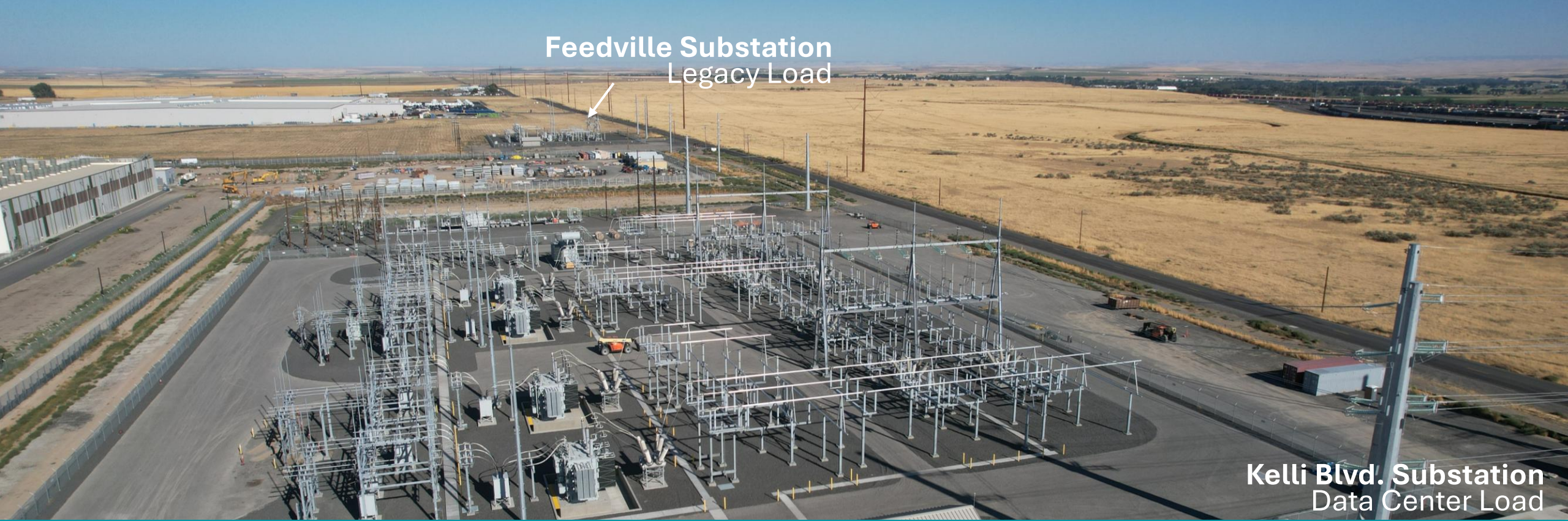
**Boardman
Operations Center
Boardman, OR.**



**Headquarters Office
Hermiston, OR.**



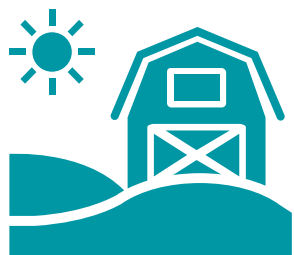
Service Territory



Feedville Substation
Legacy Load

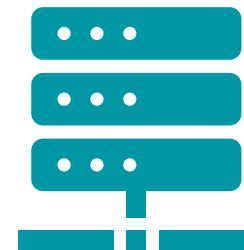
Kelli Blvd. Substation
Data Center Load

“Legacy” Members



Residential
Commercial
Small Industrial
Irrigation

“Schedule 6” Members



Load greater than 10,000 kW
E.g., data centers

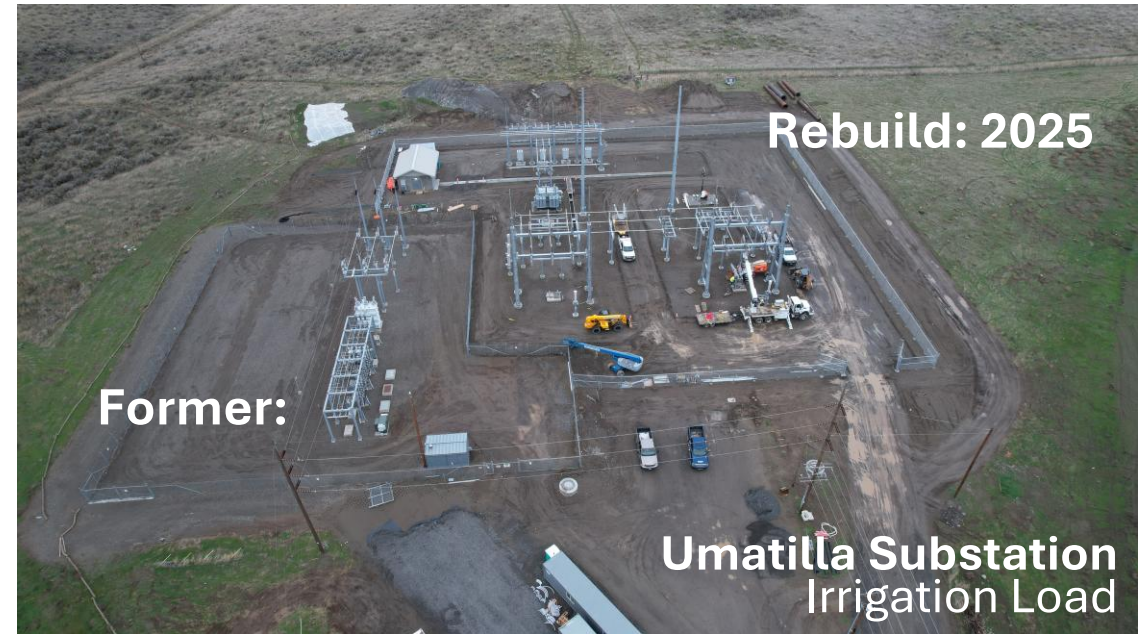
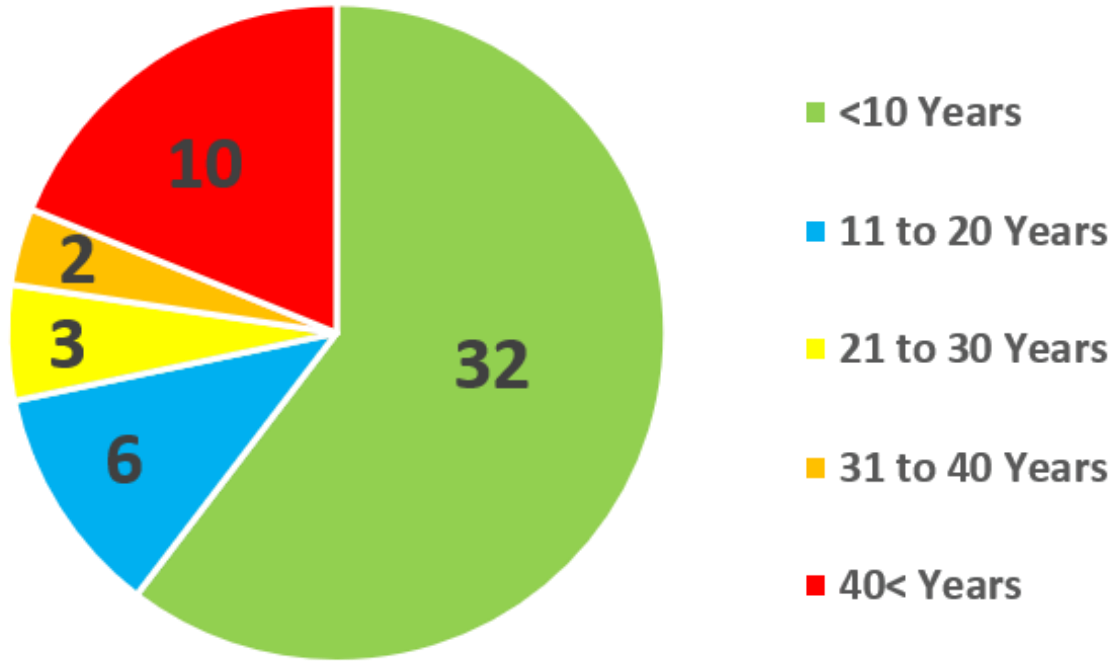


Serving “Schedule 6” Members

- Energized first data center campus in 2012
- Currently Serving 14 Campuses, 4-5 buildings per campus
 - 19 substations and switchyards serving this load with continued growth on the horizon
- Constructed or rebuilt over 30 substations across the system since the first buildings were energized.
 - Average age of substation 17 years, Industry average closer to 40 years.

Eyes on Sustainability

**Substation Age
2026 YTD**



59%

of UEC's substations are less than 10 years old, supporting improved infrastructure to support reliability.

Protecting Legacy Members



How UEC is insulating “Legacy” members from financial impacts of serving data centers for 15 years.

Core Principles:

- **Local Governance**
Community members are our Directors – we always consider community impact first!
- **Flexibility**
Tailored solutions that work for development and community
- **Legacy Insulated from Cost of Growth**
Cost of construction, power sourcing, and construction all paid for by who is causing the growth to the system.

UEC Dollar Breakdown





Protecting Affordability

What It Looks Like

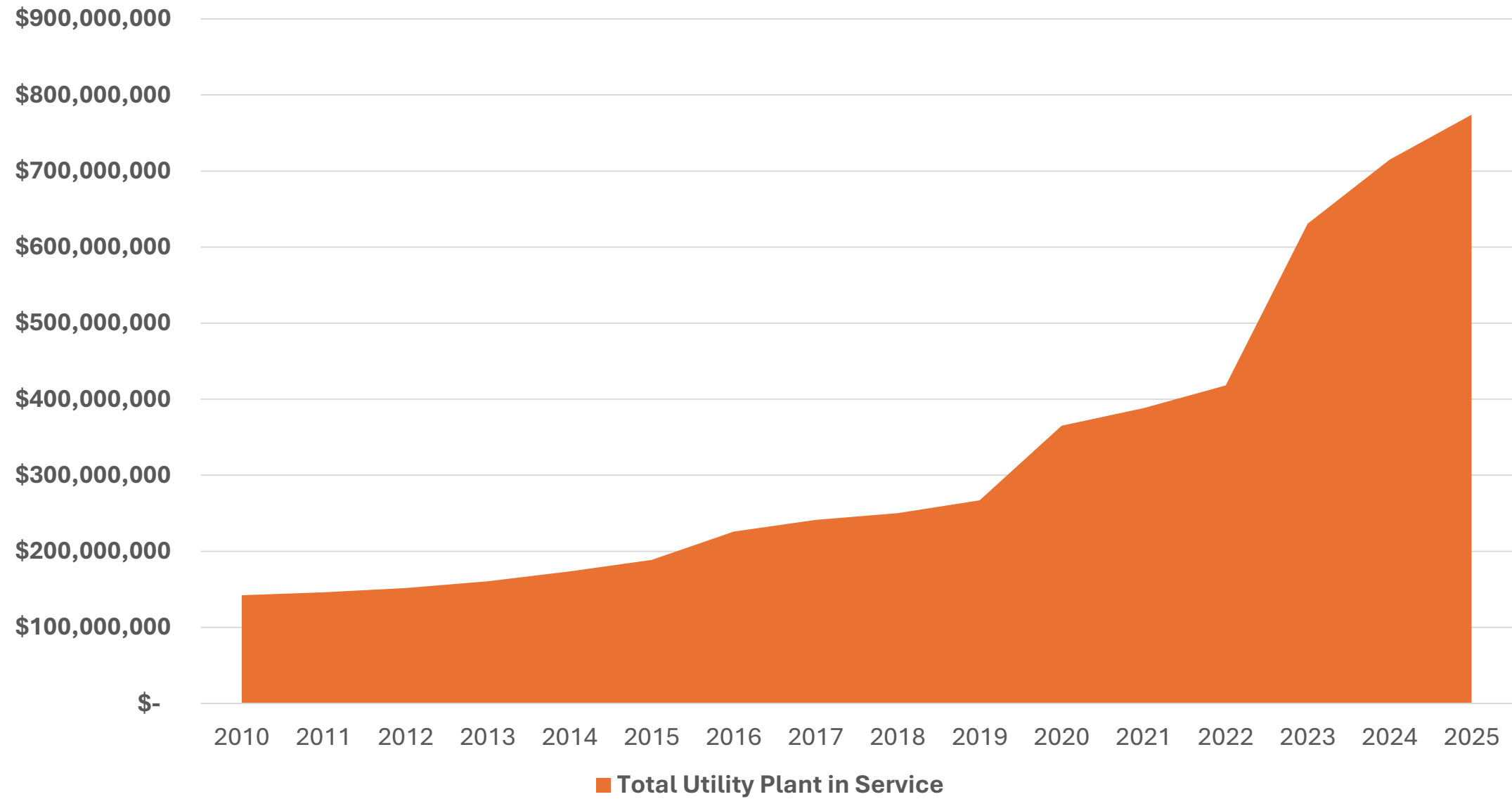
Infrastructure
Investments

Rate Impacts

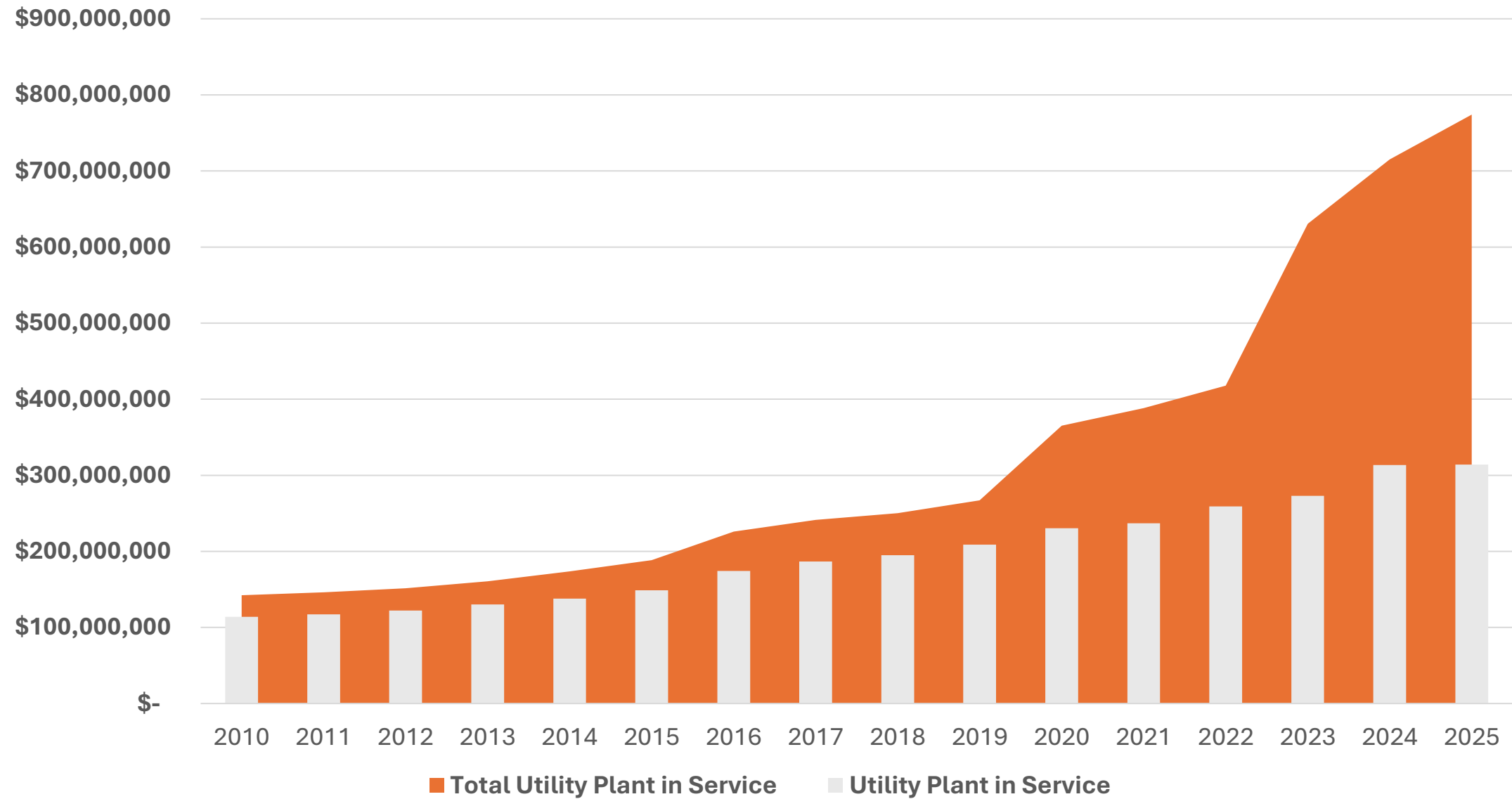
Power Supply
Strategy

Capital Cost
Assignment

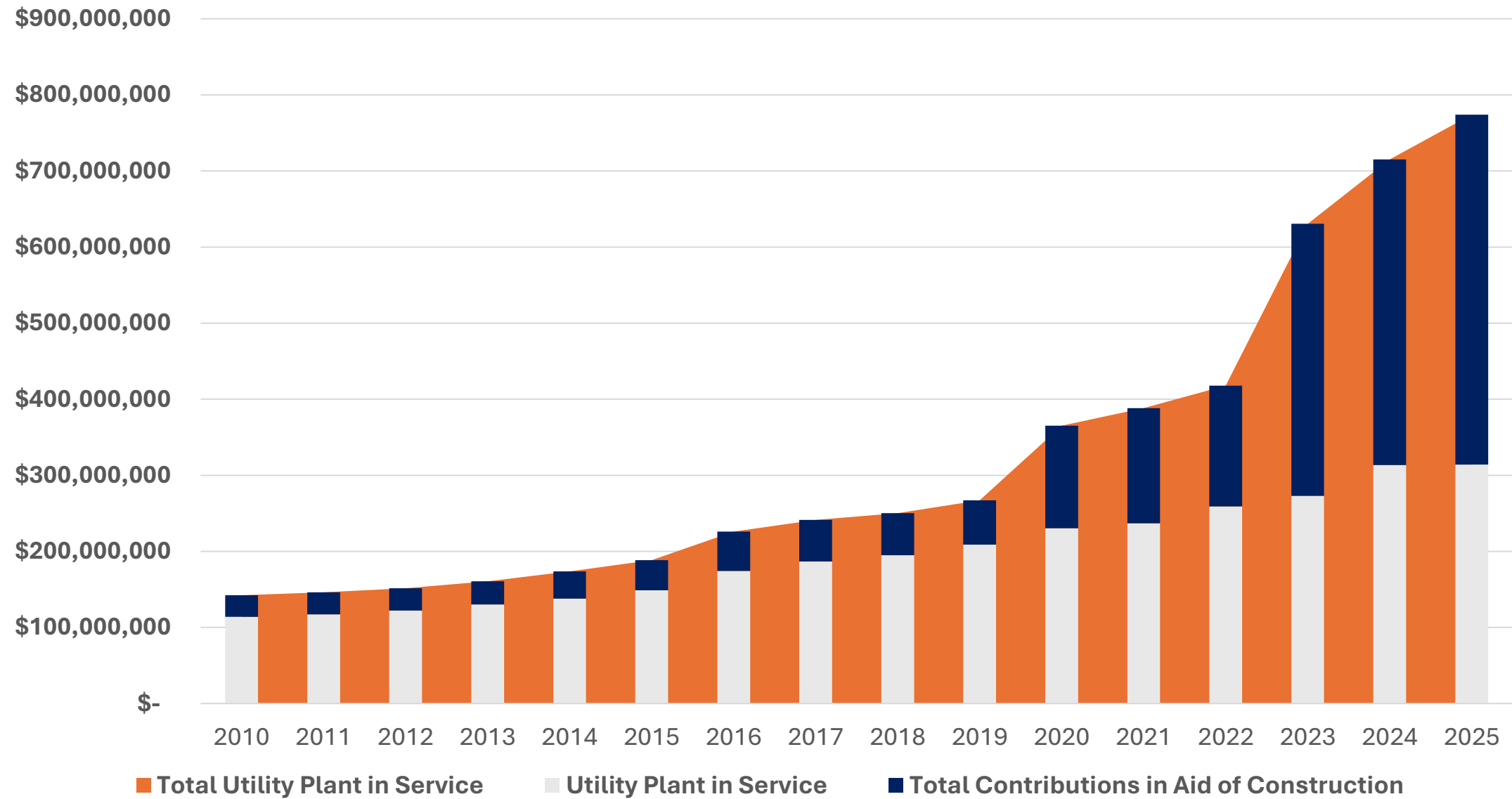
Infrastructure Investments



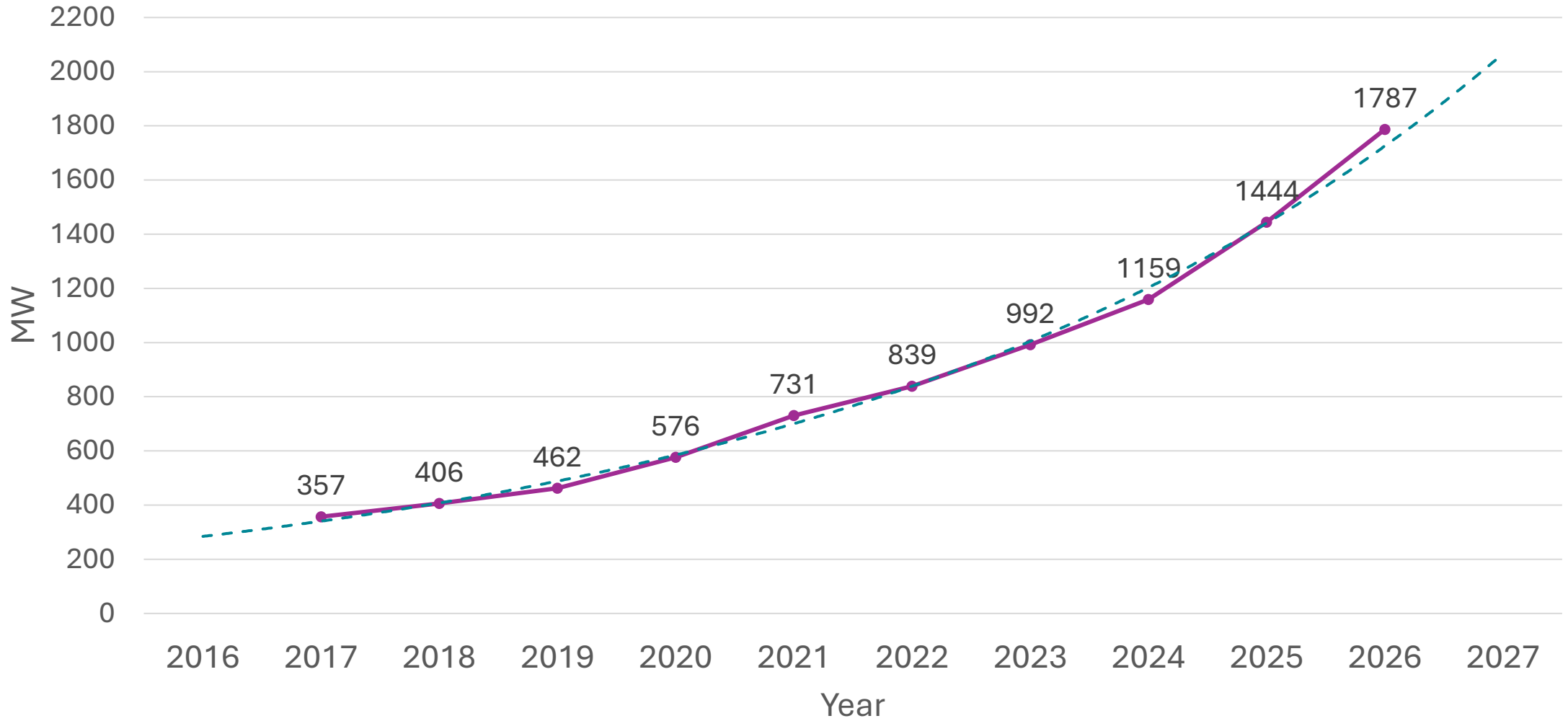
Infrastructure Investments



Infrastructure Investments



UEC Peak MW 2026 YTD





Protecting Affordability

What It Looks Like

Infrastructure
Investments

Rate Impacts

Power Supply
Strategy

Rate Payer Protection

Large Industrial – Schedule 6

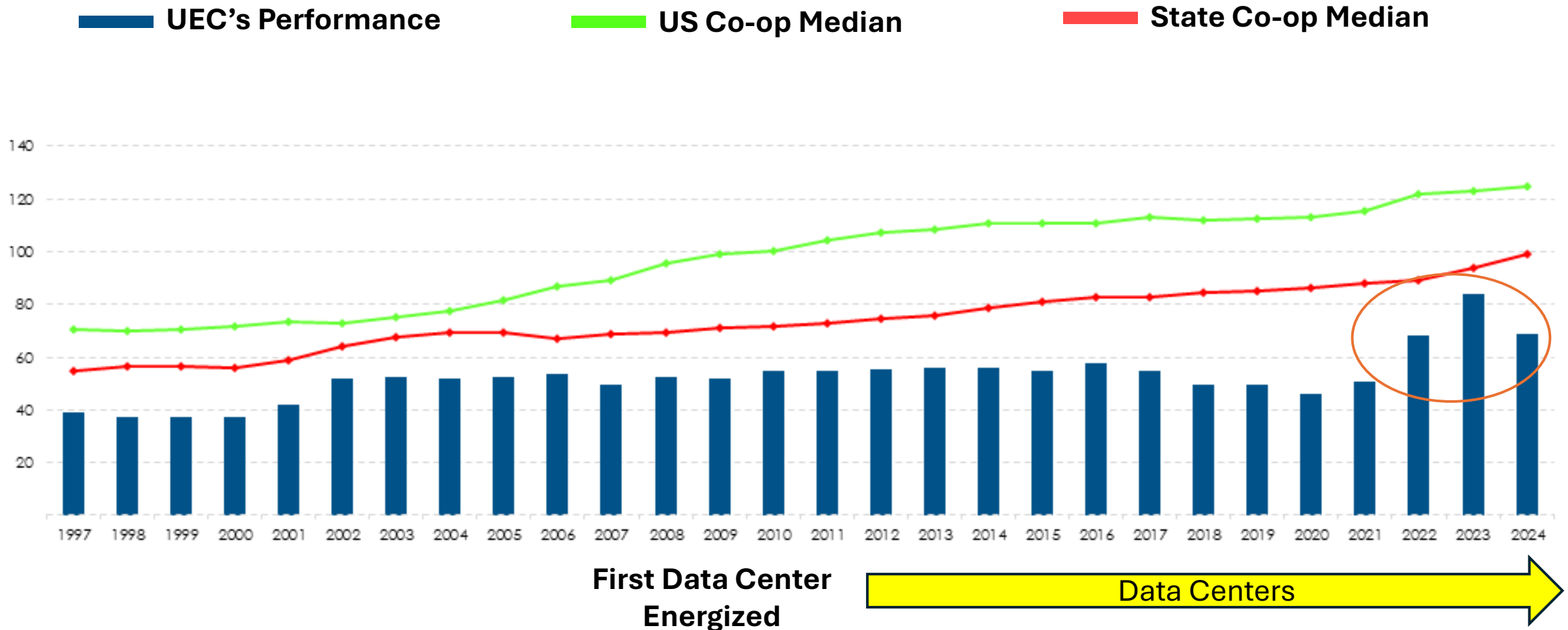
Energy and Transmission Services Charge: UEC will pass through to member, without markup or deduction, all charges and costs reasonably incurred by UEC to acquire wholesale power, transmission and related services necessary to serve the Requirements Load....

Large Industrial – Schedule 6

Delivery Charge: UEC will charge accounts under this schedule a Delivery Charge of \$1.24 per kVA of Installed Capacity per month. The Delivery Charge is calculated taking into consideration UEC's costs to serve the account, including but not limited to, overhead costs, capital costs, operations and maintenance costs, etc.

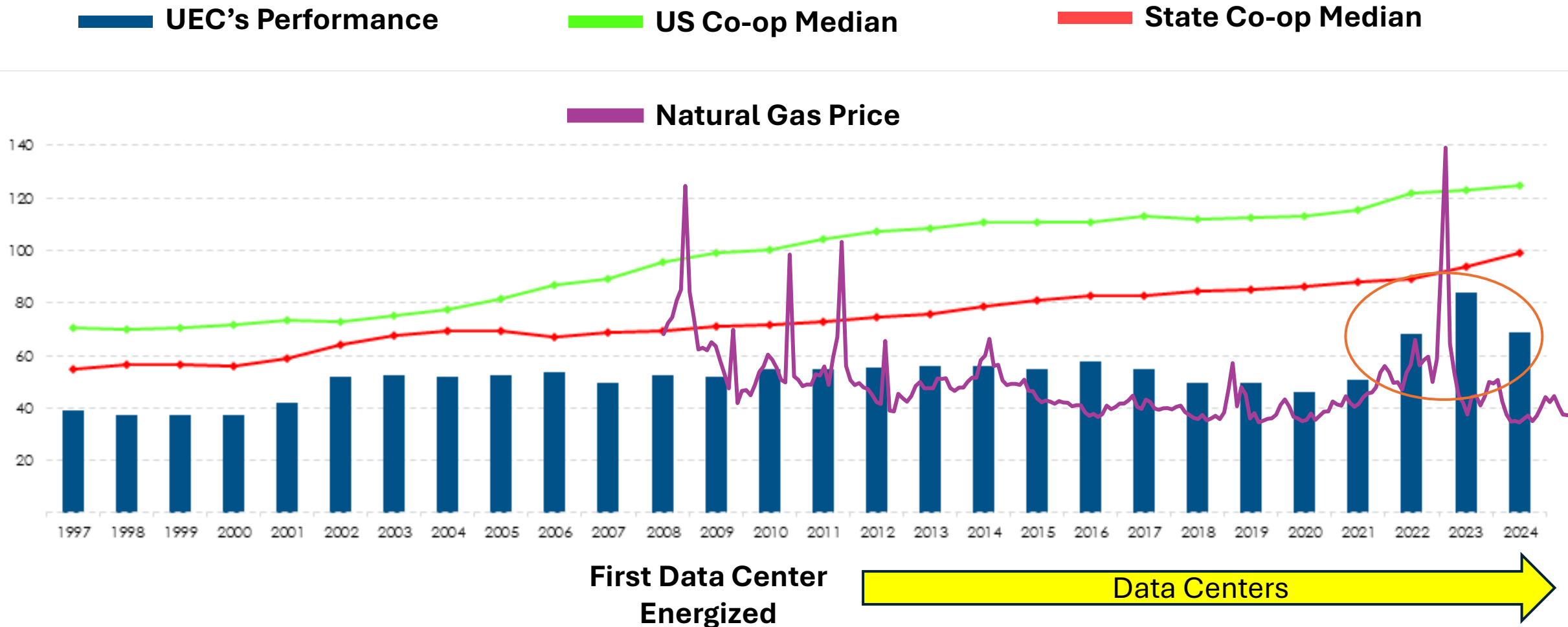
UEC's Performance

Electric Revenue Per kWh Sold (Mills)



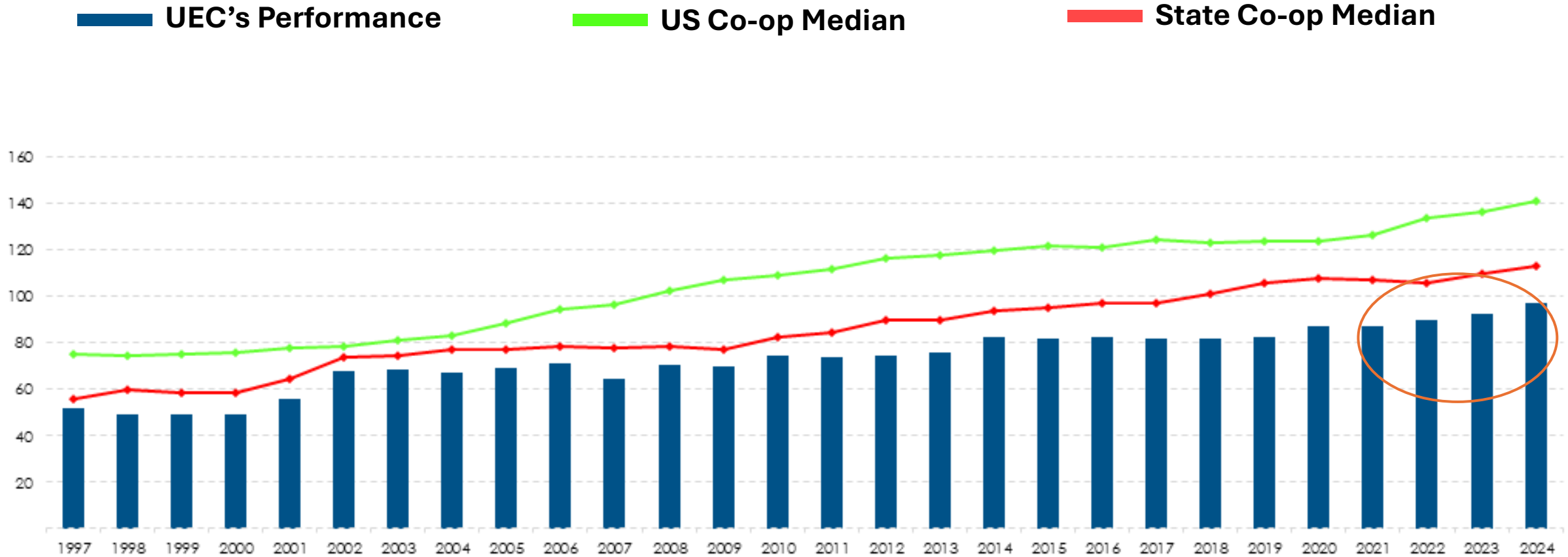
UEC's Performance

Electric Revenue Per kWh Sold (Mills)



UEC's Performance

Residential Revenue Per kWh Sold (Mills)





Protecting Affordability

What It Looks Like

Infrastructure
Investments

Rate Impacts

Power Supply
Strategy

Pass Through

Power Supply for Rate Schedule 6

Load: Greater than 10,000 kW
e.g. data centers

Power Source:

Market-based, no BPA power

Cost Allocation:

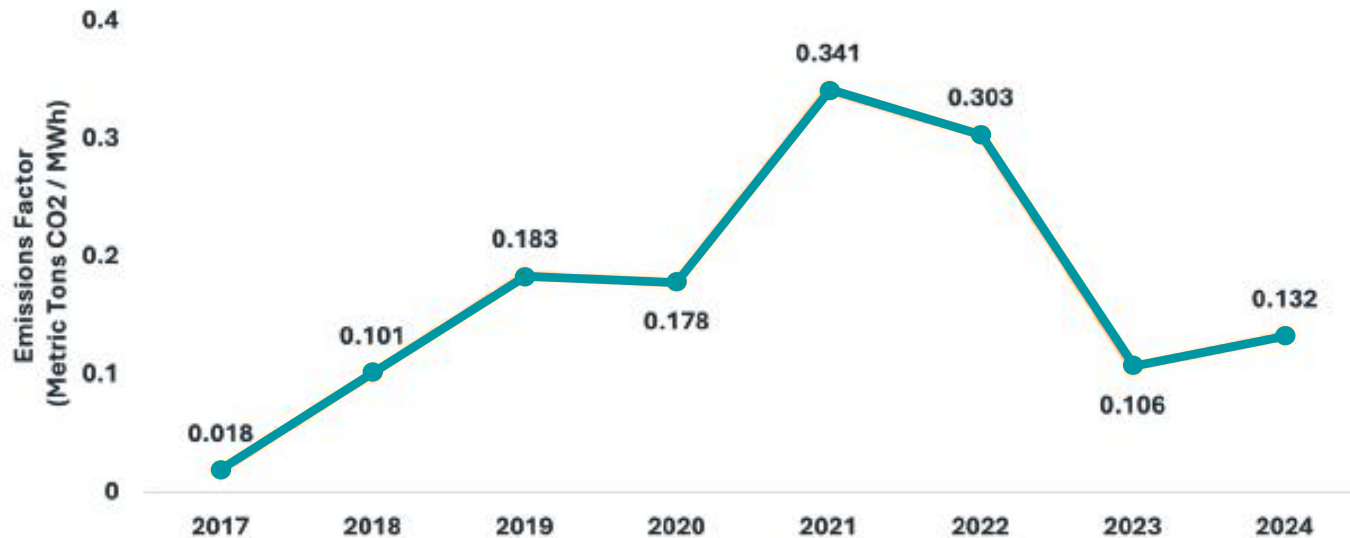
All power and transmission costs
100% passed through to Rate
Schedule 6



Eyes on Sustainability



UEC's Greenhouse Gas Emissions Downward Trend



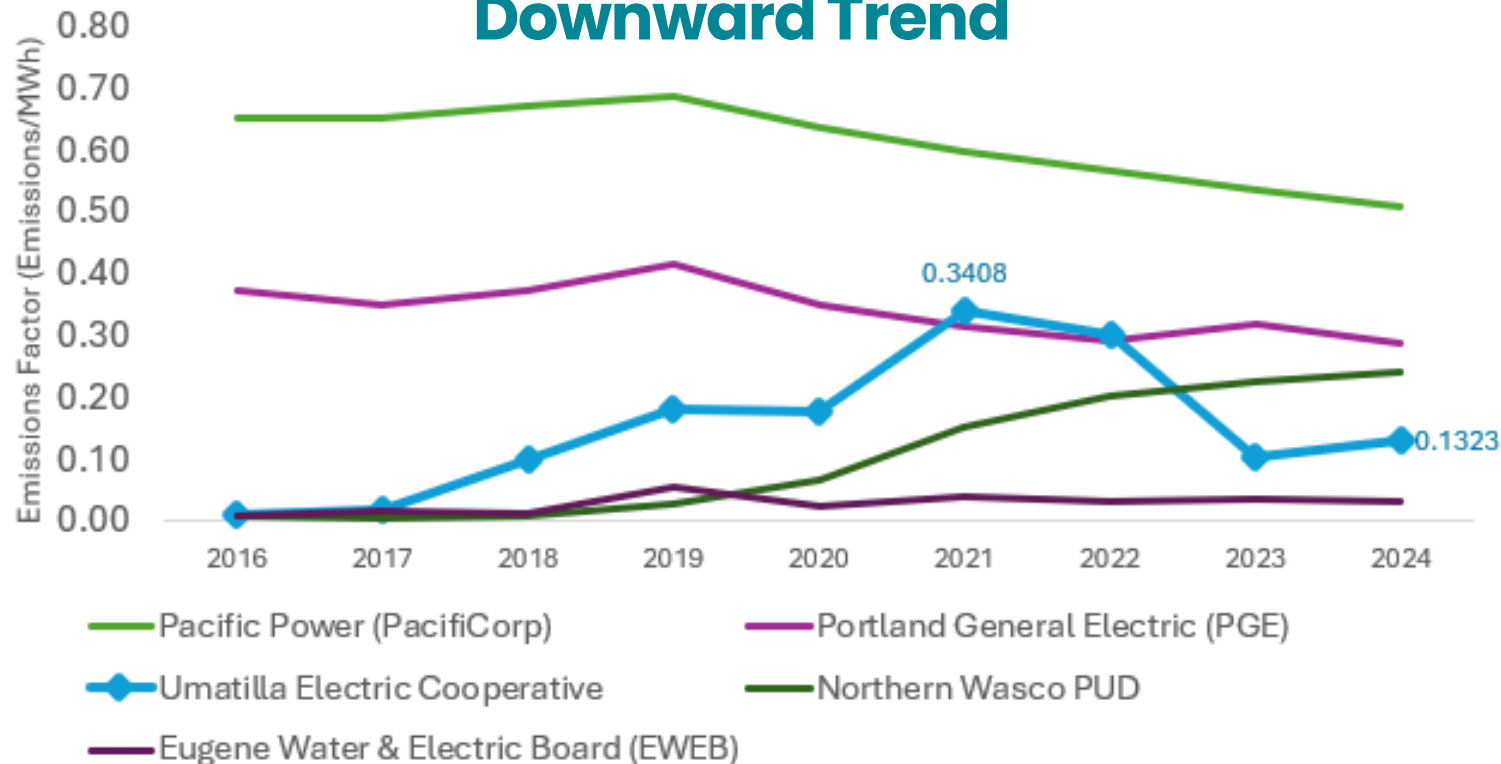
UEC's Greenhouse Gas Emissions
UEC continues to keep its power supply greenhouse gas emissions low. UEC's 2024 emissions factor is the second lowest in the last six years, thanks to successful collaboration with our power supply partners to keep emissions low.

Emissions vary slightly by year, but in 2025, **98% of Legacy members' power was carbon free!**

Eyes on Sustainability



UEC's Greenhouse Gas Emissions Downward Trend



UEC's Greenhouse Gas Emissions History

UEC had the second lowest Greenhouse gas emissions factor of the top 5 largest utilities in Oregon.

61% reduction from 2021



Thank You!



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Hermiston, OR 97838



UmatillaElectric.com